London Borough of Hammersmith & Fulham

# Cabinet

## 6 January 2014

## BACKGROUND DOCUMENTS

| <u>ltem</u> |                                                                                | <u>Pages</u> |
|-------------|--------------------------------------------------------------------------------|--------------|
| 4.          | COUNCIL TAX BASE AND COLLECTION RATE 2014/2015                                 | 1 - 2        |
| 8.          | DELEGATED AUTHORITY REQUEST - TRIBOROUGH PRIMARY<br>CARE AND GROUP WORK TENDER | 3 - 8        |

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|                                                                                                       | Agenda Item-      |  |
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| <u>Calculation</u>                                                                                    | Item 4            |  |
| n of Council Tex Base for Revenue Support Gran<br>Phasemail in: sthutisticitic@communities.gel.gov.uk | CTB(October 2013) |  |
| ant Purposes                                                                                          |                   |  |

|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Pian                                                                                                                                                                                                                                            | se enter your o                                           | Phase s-mail                                                                      | to : othertalied<br>octing that yo | ins & communit     | Des.gel.gov.uk<br>I the correct to | cal authority nam | 4                   |                     |               | r<br>2              |
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|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Phones solid your local subscript some tree the loc                                                                                                                                                                                             | (10) × × × ×                                              | anit neg<br>in they<br>schar<br>archaron<br>pronorrath an <u>i</u> f s <u>i</u> ù |                                    | وتستعد             |                                    |                   |                     |                     | :             |                     |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Check that this is your and/order (1) The<br>Local authority to contact running (2)<br>Local authority to indexes a running (2)<br>Local authority to multi authority to the<br>Local authority to multi authority (2) and                      | minuramilin a<br>ne Barreti<br>0 8753 1053<br>0 8753 1571 |                                                                                   |                                    |                    |                                    |                   |                     |                     |               |                     |
| Curve         Curve <th< th=""><th>CTB(October 2013) form for : H</th><th>emmeren</th><th>vith and F</th><th>ulham</th><th></th><th>Completed</th><th>forms should</th><th>be roceived b</th><th>Y OCLG by Fi</th><th>riday 18 Octo</th><th>ber 2013</th></th<> | CTB(October 2013) form for : H                                                                                                                                                                                                                  | emmeren                                                   | vith and F                                                                        | ulham                              |                    | Completed                          | forms should      | be roceived b       | Y OCLG by Fi        | riday 18 Octo | ber 2013            |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | arity on                                                                                                                                                                                                                                        |                                                           |                                                                                   |                                    | Band C<br>COLUMN 4 | Band D<br>COLUMN 6                 |                   | Bend F<br>COLUNIA 7 | Band G.<br>COLUMN 0 |               | TOTAL<br>COLUMNI 10 |
| P         List.1         Perto         Pe                                                                                                                                                                                                                                     | 1 Total number of dwallings on the Valuation List                                                                                                                                                                                               | ALC: NO                                                   | 3,457                                                                             | 5,658                              | 14,130             |                                    |                   |                     |                     | 2,000         | 83,563              |
| $ \begin{array}{c c c c c c c c c c c c c c c c c c c $                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 2. Number of dwellings on valuation list exempt on 7 October<br>2013 (Class B & D to W exemptions)                                                                                                                                              |                                                           | 134                                                                               | 111                                | 501                | 426                                | 1000              |                     | 120                 | 8             | 1,824               |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 3. Number of demotished dwelikings and dwelings outside area<br>of authority on 7 October 2013 (please see noise)                                                                                                                               |                                                           |                                                                                   |                                    |                    | 4                                  |                   |                     | •                   |               | <del>ē</del>        |
| $ \begin{array}{c c c c c c c c c c c c c c c c c c c $                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 4. Number of chargeable dwellings on 7 October 2013<br>(meeting demolished dwellings etc as exempt) (lines 1-2-3)                                                                                                                               |                                                           | 3,323                                                                             | 5,544                              | 13,563             |                                    |                   |                     | 10,473              | 2,083         | 81,726              |
| $ \begin{array}{c c c c c c c c c c c c c c c c c c c $                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 5. Number of chargeable dwallings in line 4 subject to deabled reduction on 7 October 2013                                                                                                                                                      |                                                           | •                                                                                 |                                    | 23                 | 25                                 |                   | 47                  | 32                  | 01            | 191                 |
| man         man <td>6. Number of dwellings effectively subject to council tax for<br/>this band by white of disabled relief (line 5 after reduction)</td> <td>0</td> <td>a</td> <td>22</td> <td>8</td> <td>*</td> <td></td> <td></td> <td>10</td> <td></td> <td>191</td>                                                        | 6. Number of dwellings effectively subject to council tax for<br>this band by white of disabled relief (line 5 after reduction)                                                                                                                 | 0                                                         | a                                                                                 | 22                                 | 8                  | *                                  |                   |                     | 10                  |               | 191                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 7. Number of chargeable dwellings adjusted in accordance<br>with lines 5 and 6 (lines 4-5+6 or in the case of column 1, line<br>6)                                                                                                              |                                                           | 3,331                                                                             | 5,568                              | 13,585             | 23,659                             | 14,400            | 0,629               | 10,451              | 2,053         | 81,728              |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 8. Number of dwellings in line 7 entitled to a single adult<br>household 25% discourt on 7 October 2013                                                                                                                                         | _                                                         | 1,986                                                                             | 3,263                              | 7,109              | 9,802                              |                   | 2,034               | 1,306               | 187           | 30,496              |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | A. Number of dwellings in line 7 entitled to a 25% discount on     7 October 2013 due to all but one resident being disregarded     for council tar purposes                                                                                    | _                                                         |                                                                                   | 쓢                                  | 114                | 209                                | 101               | 5                   | 42                  | 11            | 565                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 10. Number of dweltings in the 7 antitled to a 50% discourst on<br>7 October 2013 due to all residents being disregarded for<br>council tax purposes                                                                                            |                                                           |                                                                                   | •                                  |                    | w                                  | 8.5               |                     | 13                  |               | \$                  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 11. Number of dwellings in line 7 classed as second homes<br>and so leasted for Formula Grant purposes as being entitled<br>to a 50% discount on 7 October 2013 (even if a lower<br>discount has been granted in practice).                     |                                                           | 8                                                                                 |                                    | ä                  | 53                                 | 350               | 210                 | 284                 | 74            | 1,897               |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 12. Number of dwellings in line 7 classed as empty and exerving a zero% discount on 7 October 2013                                                                                                                                              |                                                           | 8                                                                                 | 63                                 | Ť                  | 212                                | 88                |                     | 75                  | 19            | 801                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 13. Number of dwellings in line 7 classed as empty and<br>receiving 50% discount on 7 October 2013                                                                                                                                              |                                                           | _                                                                                 |                                    |                    |                                    |                   |                     |                     |               |                     |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 14. Number of dwellings in line 7 classed as empty and receiving a discourt between zero% and 100% (excluding 50%) on 7 October 2013.                                                                                                           | a.                                                        | _ <u>e</u> _                                                                      |                                    |                    | •                                  |                   |                     |                     | _             |                     |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 15. Number of dwellings in line 7 classed as empty and being<br>charged the Empty Homes Prankum on 7 October 2013.                                                                                                                              | 100 M                                                     |                                                                                   |                                    |                    |                                    |                   | 0                   |                     |               |                     |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 16. Totel number of dwellings in line 7 classed as empty on 7<br>October 2013 (lines 12, 13, 14 & 15) and assumed to be<br>receiving 100% discount for Revenue Support Gnant<br>purposes                                                        |                                                           | - #                                                                               |                                    | ž                  | 211                                | 8                 | 8                   | z,                  |               | 708                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 16e Aurpur of chief ngs that are <u>chi</u> esed as ongly on?<br>Occided 7013 and have been for many then 8 meetins. Na<br>Press proposes should have stready been included in line 16<br>above                                                 |                                                           | - 20-                                                                             | 4                                  | 9                  | 8                                  | R                 | 27                  | 90                  | or            | 281                 |
| NV         Q         1,204         2,114         5,6469         12,857         9,6398         6,2388         8,334         1,737                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 100 Viantar of dwellings (tell are dassed as encry on ?<br>October 2013 and have been for more than 6 models end<br>were provideusly eligible for Cless A examptions? As<br>There provides should have already been included in the 16<br>above |                                                           |                                                                                   |                                    | N                  | <u> </u>                           | _                 | N                   | ω                   | -             |                     |
| sty         q         1,206         2,114         5,949         12,857         9,6336         6,258         8,394         1,757           n         3,107         3,446         12,857         9,6336         6,258         8,394         1,757                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Tot Energine - Ree, 100 17th and this exercise of these 12-1421s on the CTBIC Calibor 2012) and will be used to call uses the New Homes Bonus                                                                                                   |                                                           |                                                                                   | *                                  | 8                  | 8                                  | 2                 | 3                   | 27                  |               | 240                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | 17. Number of dwelfings in line 7 where there is liability to pay<br>100% council tax<br>(lines 7-8-9-10-11-16)                                                                                                                                 |                                                           | 1,204                                                                             | 2,114                              | 5,949              | 12,857                             | 9,636             | 6,258               | 8,294               | 1,757         | 48,031              |
| datt jat i i jatu i i i i i i i i i i i i i i i i i i i                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 18. Number of dwellings in line 7 that are essumed to be<br>subject to a discount for Revenue Support Grant purposes<br>(lines 9-94-10-11+16)                                                                                                   |                                                           | 2,127                                                                             | 3,446                              | 7,616              | 10,801                             | 4,842             | 2,371               | 2,197               | 12            | 33,895              |

| 70,281.5                                                                  |          |                                                                 |                                                                                                                                          |                  |                                            |                                                                                                                                                          |                                                         | + ilme 29)                                                 | (line 28 col 10 -                                                                                                                                                             | 30. Tax base after council tax support (to 1 decimal place) (time 28 col 10 + line 28)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |        |
|---------------------------------------------------------------------------|----------|-----------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|------------------|--------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
| <br>0.0                                                                   |          |                                                                 |                                                                                                                                          |                  | mal place)                                 | ⊱13 (lo 1 deci                                                                                                                                           | lings) in 2012                                          | ) exempl dwel                                              | spect of Clase C                                                                                                                                                              | 29. Number of band () equivalents of contribuieons in tieu (in respect of Class () exempt dweilinge) in 2012-13 (to 1 decimal place)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |        |
| 70,281.5                                                                  | 3,675.4  | 15,659.7                                                        | 10,258.0                                                                                                                                 | 13,488.7         | 16,522.0                                   | 7,095.3                                                                                                                                                  | 2,206.6                                                 | 1,197.2                                                    |                                                                                                                                                                               | 23. Tolst number of band D equivalents (to 1 decimal place) (the 26 x line 27)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |        |
|                                                                           | 18/9     | 16/9                                                            | 13/9                                                                                                                                     | 11/8             | 83                                         | 8                                                                                                                                                        | 779                                                     | 5                                                          | \$                                                                                                                                                                            | 27. Reado to beind D                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |        |
| <br>58,590.77                                                             | 1,937.09 | 9,395.61                                                        | 7,102.08                                                                                                                                 | 11,010.23        | 16,521.98                                  | 7,962.18                                                                                                                                                 | 2,837.05                                                | 1,785.76                                                   | 0.00                                                                                                                                                                          | <ol> <li>Total equivalent number of dwellings after discounts,<br/>evennplions, disabled refiel and council tax support (to 2<br/>decimal paces)</li> </ol>                                                                                                                                                                                                                                                                                                                                                                                                                                                                |        |
| <br>13,099,98                                                             | 7.31     | 382.19                                                          | 822.67                                                                                                                                   | 2,096.52         | 4,132.27                                   | 3,309.07                                                                                                                                                 | 1,793.96                                                | 955.96                                                     | 0010                                                                                                                                                                          | 25. Reduction in tax base due to Council Tax Support<br>(to 2 decimal places)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |        |
| 72,290.75                                                                 | 1,945.00 | 9,778.00                                                        | 7,924.75                                                                                                                                 | 13,114.75        | 20,884.25                                  | 11,401.25                                                                                                                                                | 4,631.00                                                | 2,751.75                                                   | 0.00                                                                                                                                                                          | 24. Total equivalent number of dwalings after discounts,<br>exemptions and disabled relief (to 2 decimal places)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |        |
|                                                                           |          | and the                                                         |                                                                                                                                          | dias in your for | - unicontradistanti                        | have are any                                                                                                                                             | n losee II t                                            | iled Validatio                                             | Now open the sheet called Validation to see if them are any inconsistencies in your form                                                                                      | Now op                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |        |
|                                                                           |          |                                                                 |                                                                                                                                          | 1.00             | 13                                         | 7/10/13                                                                                                                                                  | L 1                                                     |                                                            |                                                                                                                                                                               | CHAIF FROM OTHER : JAME JAME M. PSY                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | [      |
| <br>Shine falmed<br>420 6753 1453<br>420 6753 1571<br>510re barret barret |          | intaci neme :<br>Teptone number<br>X number :<br>mall addroce ; | Local authority contact name :<br>Local authority Velophone number :<br>Local authority fax number :<br>Local authority e-mail address : |                  | mber 2013 and<br>uniums                    | rithy on 9 Septe<br>becounts and pr<br>1912.                                                                                                             | st for my authe<br>abled relief, di<br>1 the form for 2 | the Valuation (J<br>restings etc, dia<br>r consistent with | nollings shown in (<br>2011, demolated de<br>ploted in a memor                                                                                                                | Certificate of Chief Financial Officer<br>1 certify that the information provided on this form is based on the develope sheem in the Vabation List for my authority en 8 September 2013 and<br>Stat it accurately reflects information evaluation to see about sumptions, demostated developes e.g., disabled reflet, discourts and preveloans<br>Stat it accurately reflects information evaluation to see about sumptions, demostated developes e.g., disabled reflet, discourts and preveloans<br>septimate on 7 October 2013 and, where appropriate, has been completed in a manner consistent with the form for 2012. |        |
| 03,967.8                                                                  |          |                                                                 |                                                                                                                                          |                  |                                            |                                                                                                                                                          | + time 22)                                              | line 21 col 10                                             | Nacimal place) (t                                                                                                                                                             | 23. Tax base for Revenue Support Grant purposes (to 1 decime) place) (tine 21 col 10 + tine 22)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |        |
| <br>g                                                                     |          |                                                                 |                                                                                                                                          |                  | imal place)                                | 2-13 (lo 1 dec                                                                                                                                           | (lings) in 201;                                         | O exempt dwe                                               | espect of Class                                                                                                                                                               | 22 Number of band D equivalents of contributions in Neu (In respect of Class O exempt dwellings) in 2012-13 (to 1 decimal place)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |        |
| 83,967.8                                                                  | 3,890.0  | 16,296.7                                                        | 11,448.9                                                                                                                                 | 16,029.1         | 20,854.3                                   | 10,214.4                                                                                                                                                 | 3,801.9                                                 | 1,834.5                                                    | 0.0                                                                                                                                                                           | 21. Total number of band D equivalents (to 1 decimal<br>place)(line 19 x kne 20)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |        |
|                                                                           | 18/9     | 15/9                                                            | 13/9                                                                                                                                     | 6/14             | 8                                          | 5                                                                                                                                                        | 7/9                                                     | 53                                                         | 59                                                                                                                                                                            | 20. Ratio to band D                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |        |
| 72,290.75                                                                 | 1,945.00 | 9,778.00                                                        | 7,924.75                                                                                                                                 | 13,114.75        | 20,654.25                                  | 11,491.25                                                                                                                                                | 4,631.00                                                | 2,751.75                                                   | 0.00                                                                                                                                                                          | 19. Total equivalent number of dweilings after discounts,<br>exemptions and disabled relief (to 2 discinal places)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |        |
|                                                                           |          |                                                                 | 1<br>E                                                                                                                                   | minority mane    | Support G<br>a.galgov.sk<br>he carect lass | 2UNCLI 1 BX BR86 101 Hevenue Support<br>Phase - mail to : chustetatas commarzise, origov.sk<br>rible alter checking the you have selected the carrest is | K 1989 101<br>b : clb.studielik<br>sching that you      | Phase + and I<br>Phase + and I<br>details after the        | <u>CRECH BAUON OF COUNCIL 1 BAX BASE OF Helvenue Support Grant Purposes</u><br>Phase enter your details attw cluscing that you have selected the convect local authority mane |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | 1000   |
|                                                                           |          |                                                                 |                                                                                                                                          |                  |                                            | er zuraj                                                                                                                                                 |                                                         |                                                            |                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Care a |
| North Col                                                                 | 「ちろうち」   |                                                                 | 10.000                                                                                                                                   | 「日本」             | Nie was                                    |                                                                                                                                                          |                                                         |                                                            | N.0.26014                                                                                                                                                                     | いたなくのない いたいない 「そういい」                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |        |

# Agenda Item 8

## Cabinet Member Briefing 1

| Cabinet Member<br>weekly meeting –<br>September 30 <sup>th</sup> 2013 | Councillor Marcus Ginn,                                                                                                               | hammersmith & fulham |
|-----------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|----------------------|
| Procurement of the<br>proposed Primary<br>Care Support<br>Services    | I am seeking agreement to progress this through the procurement process with the aim to establish the new service from April 2014/15. |                      |
| Reporting officer                                                     | Gaynor Driscoll<br>Head of Commissioning Substance Misuse<br>Team, Public Health                                                      | and Offender Health  |

#### Background

The delivery of addressing substance misuse within primary care is an integral to the effectiveness of drug treatment. The current shared care support scheme no longer meets the needs of those residents accessing primary care services. The revision of the GP contract and the National Drug Strategy emphasis on recovery both highlighted the need to revise the approach we have taken within primary care settings. Also the current shared care services are not currently achieving against the Public Health Outcome Framework. It was agreed earlier in the year that this service should be seen as a procurement priority for 2013/14.

The current service is offered through 3 providers across the tri borough and has not been procured independently of wider contracts. As a consequence the current service has lacked a consistent or coordinated approach and has only focussed on opiate users. It is the intention to procure one provider to deliver a more flexible and responsive approach to the wider needs of those who would not usually access substance misuse services.

Recovery is a broader and more complex journey "that incorporates overcoming dependence, reducing risk-taking behaviour and offending, improving health, functioning as a productive member of society and becoming personally fulfilled. These recovery outcomes are often mutually reinforcing." (Medications in Recovery report 2012). The key drivers for a recovery focussed treatment system are;

- Improvement and involvement of health is an essential element of recovery
- Active promotion of mutual aid networks will be essential

- Evidence shows that treatment is more likely to be effective, and recovery be sustained where families partners and carers are closely involved
- Substance misuse treatment should be widening the focus to consider dependence on all drugs and alcohol

The proposed new service will have capacity to provide additional brief interventions for alcohol and other substance misuse. In reshaping the way in which primary care support services are delivered there is an opportunity to expand the current Substance Misuse Management of General Practices contract with some surgeries to provide an enhanced service to include community alcohol detoxification.

The service will have a remit to support pharmacists by delivering training and identify those pharmacies able to deliver brief interventions for alcohol and Blood Borne Viruses (BBV).

The tri-borough service would be required to demonstrate improvement and therefore we expect the service to achieve the following outcomes:

- Identify service users in primary care who have not accessed services previously and thus reducing the overall costs to individuals, families and the wider communities
- Improve the mental and physical health of service users with an emphasis on reducing BBV and other conditions associated with drug and alcohol use.

#### Service Objectives

The aim of the new service is to provide primary care support services to Substance Misuse Management General Practitioners contracts (SMMGP). To co-ordinate the training and support to pharmacists, and to provide a primary care support service to the GP Practices. The service will support the tri-borough vision for the prevention of problematic substance misuse and enable long term recovery. The objectives of the Service are to:

- deliver a consistent and co-ordinated approach to GPs and Pharmacists across the tri-borough that provides service users with access to recovery orientated treatment including education training and employment (ETE) opportunities;
- improve the quality of service delivery and to improve re-integration into the community;
- expand the current Substance Misuse Management in General Practice contract within a small number of surgeries to provide an enhanced service of delivering of community alcohol detoxification;
- support primary care units to better identify the needs of residents using other drugs including the so called "legal highs".

In addition we will be seeking a provider who will proactively develop the service through identification of gaps and who demonstrates continuous improvement throughout the length of the contract. The service will aim to deliver a service that is innovative and is of high quality of both alcohol and drug misuse on individuals, families and communities. The service will also contribute to the development of the partnership and the whole treatment system.

#### Finance

We are currently investing a total of £579,105 across the 3 boroughs. The proposed spend on a revised contract will be between £550,000 and £600,000 per annum. The proportionate split per borough is WCC 50%; LBHF 25% and RBKC 25% based on current activity.

Although there are no cash savings from providing this new service however benefits can be shown through the Public Health Value for Money Cost Effectiveness Tool which shows that for every £1 spent saves £6.07 to LBHF; £4.78 to RBKC and £3.57 to WCC

Increased efficacy and consistency of service delivery results in better value for money. In addition by procuring in conjunction with the Group work tender we could further maximise the benefit if the same supplier won both bids.

The full financing of this project is utilising resources that will be released through the negotiated variations in current contracts.

#### Recommendations

The current services are not delivering well against expected outcomes and is limited to opiate users only. We have consulted with key stakeholders and carried out audits prior to concluding that the current service is not addressing local needs. the service has not been procured separately from larger contracts and has not been seen as a priority for change prior to this financial year.

I am recommending that you support the proposal to procure a triborough primary care support service that is established to progress a more comprehensive, coordinated service that meets the needs locally and also improves the outcomes.

# **Cabinet Member Briefing 2**

| Cabinet Member<br>weekly meeting –<br>September 30 <sup>th</sup> 2013                                             | Councillor Marcus Ginn,                                                                                                               | h&f<br>hammersmith & fulham |
|-------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|
| Substance Misuse<br>and Offender Health<br>Procurement of the<br>proposed Tri-<br>borough Group<br>Work Programme | I am seeking agreement to progress this through the procurement process with the aim to establish the new service from April 2014/15. |                             |
| Reporting officer                                                                                                 | Gaynor Driscoll<br>Head of Commissioning Substance Misuse<br>Team, Public Health                                                      | and Offender Health         |

#### Background

It was agreed that Groupwork and Day Programmes should be a procurement priority for 2013/14 and has been referenced in previous briefings.

The current Groupwork provision through drug and alcohol treatment agencies is not comprehensive or consistent across the borough. The LBHF contract with the abstinent day programme and the stabilisation day programme is coming to an end March 31<sup>st</sup> 2014 having already been extended on 2 occassions. RBKC and WCC are not providing structured day programmes and the groupwork across the Triborough area is patchy. We are looking to procure a triborough groupwork programme that will bring efficiencies through better coordination, be more responsive to identified needs, improved quality resulting in improved outcomes, clearer referral routes, less reliance on expensive individual purchased packages of care, reduced costs per head for those attending a day programme or requiring group work interventions.

There is a lack of day programme provision across London and there is an identified need for good quality and comprehensive group work programmes. Tri-borough services have developed in an ad hoc way to address gaps identified through service user consultation and a change in focus away from retention in services to recovery. However this has resulted in some duplication of groups, inconsistency and a post code lottery.

#### Proposed Model

The new service aims to deliver a consistent and co-ordinated approach to group work across the Tri-borough which delivers substance misuse and offender groups

The new service will deliver a 'Steps to Recovery' group work programme, which will be inclusive of offenders and meet the objectives of Drug Rehabilitation Requirements (DRRs) and will contain the following:

- introduction to group work
- stabilisation programme
- structured groups for individuals still using drugs
- abstinent group work programme

Each of the above will be broken down into specific modules addressing the wide range of themes needed to deliver behaviour changes.

This new model will:

- will reduce duplication and provide improved quality of provision leading to increased positive outcomes for individuals
- reduce the need for spot purchased day programmes which add costs to community based systems
- affords the opportunity to commission the kind of services that our local population needs and to monitor effectiveness of the groups in terms of specific outcomes
- ensure that the resources respond to the emerging needs more effectively than if tied into broader contracting arrangements within a modular based framework of groups
- provide specific group that challenge pro criminal attitudes and offending behaviour and serve the purpose of Drug Rehabilitation Requirements (DRRs) for the courts and a referral source for the Triborough Reducing Reoffending Service

#### Finance

Current funding for groupwork and day programmes across the tri borough is  $\pounds$ 1,052,000 with approx 50% of this being from LBHF. The new service is costed as between  $\pounds$ 600,000 and  $\pounds$ 700,000. The breakdown of each boroughs contribution is identified on the basis of activity and need and is as follows: WCC 40%, LBHF 30%, RBKC 30%.

Current costs per head equates to average of  $\pounds 2,500$  in the new scheme the estimated costs per head is between  $\pounds 1,250$  and  $\pounds 1,460$ 

Initial savings by procuring a local group work programme will be between £250,000 - £350,000 to the public health grant for Substance Misuse and Offender Health. These savings will be realised through increased numbers in treatment, less staff resources required, single contractor, reduced purchased packages of care It is hoped that these savings will be re-invested to address emerging trends and increased identified need for increased alcohol service provision.

### Recommendations

I am recommending that you support the proposal to procure a triborough groupwork programme that is established to progress a more comprehensive, coordinated service that meets the needs locally and also improves the outcomes.